



# State benchmarking

Other states  
have made  
progress, but  
none have fully  
solved ECEC



## Georgia

Launched universal 4 year old pre-K statewide in 1995 for any families that want to participate in the program, currently 100% of all low-income 4 year olds are served

Lottery revenue enables the program to bypass traditional annual state / federal appropriations

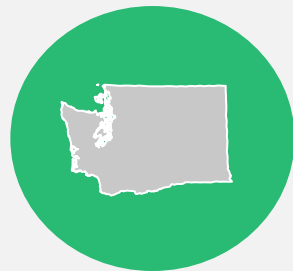


## Michigan

Great Start Readiness Funding Formula allows shifting of resources

- Uses district level incomes, property wealth, & other risk factors to allocate funds

Funding formula methodology creates more stable funding source as funding is automatically disbursed vs. annual fluctuations in general state appropriations



## Washington

Created Department of Children, Youth, & Families, following 2016 commission recommendation, which is the most comprehensive unified model covering a child from birth through adolescence

Focused on preventative vs. reactive methods of caring for at risk children

# California

Where they stand out:



Adequacy

Recently, California took stance on defining adequacy for pre-K and child care with high per child allocations, but have not translated into policy yet

State performs below average in low-income access, with only 3% of low-income 0-3 yr olds receiving child care support, and 82% low-income students served in state-funded pre-K

Limited funding to improve pre-K quality, with one program using QRIS and average 4/10 NIEERS quality benchmark

Potential for future tailwinds as Governor Newsom has pledged to make universal Pre-K for low-income all 4 yr olds a reality over the next three year

## How is California early learning & care system structured?

- Complex governance due to mixed funding across federal and state fund and therefore oversight by multiple authorizing agencies
  - State funds typically carry oversight from 1+ state govt. body
  - Every program has a local administrator charged with planning, funding, and implementing at district or county level
- CA State Advisory Council coordinates system-level issues between stakeholders
- Each county has a local commission (through First 5 commission) that may administer ECEC programs funded with tobacco tax revenue

## What is special about California?

- One of the first states to define adequacy, although estimates are high
  - Recent adequacy report estimates that it would cost \$29.7B to \$75.4B (\$30K to \$37K per student) to provide adequate care across 0-5 yr olds
  - Additional estimate of \$3.0B to \$9.7B investment costs to increase workforce capacity to support adequate care
  - High estimate driven mainly by CA labor cost economics
- State utilizes a funding formula for Transitional Kindergarten for 5 years olds

## What can we learn for Illinois?

- Funding shortfalls are exacerbated by a complex governance structure
  - Mitigation becomes more complex as shortages appear across the system
  - Governance structure should plan for complex funding streams
- Local administration can react faster than government agencies and have better pulse on needs of families
- Avoid tying program support to declining revenue sources (e.g. tobacco)

# Georgia

Where they stand out:



Equitable  
fund  
disbursement



Integrated  
systems &  
reporting



Quality



Capacity  
building

In 1995, Georgia launched universal 4 yr. old pre-K statewide for any families that want to participate in the program, currently 100% of all low-income 4 yr. olds are served

Georgia is able to provide high quality pre-K evidenced by the 8/10 score on the NIEER quality benchmark...

...and do so even though funding per child at \$4K is well below the nationwide avg of \$6K

Though they are top of the pack for pre-K, the state has failed to provide high quality access in child care for 0-3 yr. olds, but recent budget increases are a promising sign of change

## What is Georgia's Universal Pre-K?

- Georgia Department of Early Care & Learning oversees the program
- Universal pre-K has grown every year since inception (access increased by 8 percentage points for 4 yr. olds since 2002)
- Program supports salary parity with K-12 teachers
- State lottery revenues fund the program
- Conducted in a variety of settings: public school systems, private providers and blended Head Start/pre-k classrooms
- Program showed 12% score gains across language & literacy, mathematics, general knowledge & behavioral skills for enrolled 4 year olds

## Why is it successful?

- Lottery revenue enables the program to bypass traditional annual state / federal appropriations which can be volatile, difficult to plan around, create confusion
  - e.g. planning for workforce requirements, number of slots, etc.
- Guidelines for instruction are standardized across the state with standard curriculum and assessment tools utilized
- States welcomes regular research on the program it can use to enhance the program

## What can we learn for Illinois?

- Non-traditional funding streams can provide stability and boost the amount spent on a per child basis
  - By blending a lottery revenue (or similar) with state & federal dollars, quality can be improved while also providing reasonable salaries for teacher
- Including private non-profit and for-profit providers increases capacity

# Michigan

Where they stand out:



Equitable  
fund  
disbursement



Integrated  
systems &  
reporting



Quality

Michigan has focused on providing access to quality pre-K for 4 year olds

100% of low-income 4 year olds had access in 2018, with funding at \$6.5K / child vs. the avg. of \$6K nationally

Michigan pre-K received 10/10 on NIEER quality benchmark supported by a robust quality improvement system...

...but, few investments made in child care for 0-3 year olds and no program offered for 3 year old pre-K

Dedicated funding formula introduced for the 2017-2018 year

## What is the Great Start to Quality (GSQ) system?

- GSQ is a 5-level tiered ranking measuring the quality of early childhood programs and providers using ~40 quality indicators across 5 categories rated 1-5
  - Staff Qualifications & Professional Development; Family & Community Partnerships; Administration & management; Environment; Curriculum & Instruction

## What has made Michigan successful with 4 year olds?

- GSQ increases quality through aligning monetary incentives with quality, consistent ratings system, & directed investment on where it's needed
  - e.g. 5 star provider reimbursed higher amount than 1 star
  - Families can see which providers are available & what their quality rating is
  - The Office of Great Start can review ratings & and dispatch resources to help build up the quality in certain geographies that are lagging
- Great Start Readiness Funding Formula allows shifting of resources
  - Uses district level incomes, property wealth, & other risk factors to allocate funds

## What can we learn for Illinois?

- Tying quality to reimbursement rates has helped boost the percentage of children receiving higher quality early learning & care as providers are incentivized to improve care
- A standardized, detailed view of quality across providers provides for the ability to implement data-driven quality improvement programming that best serves the children of the state
  - e.g. admins can review quality indicators to look for state-wide or regional trends impacting quality & pilot improvement programs to assist providers
- A funding formula methodology creates more stable funding source as funding is automatically disbursed vs. annual fluctuations in general state appropriations

# North Carolina

## Where they stand out:



Unified  
governance



Integrated  
systems &  
reporting



Quality



Capacity  
building

North Carolina had the first comprehensive early care & education system based on public / private partnerships in the U.S., bolstered by integrated IT across programming

State prides itself on quality, scoring 8 / 10 on the NIEER quality benchmark...

...but only provides state-funded pre-K to 76% of 3 & 4 year olds that at or below 185% of the FPL

Total pre-K funding per child in top quartile at \$8.5K for 2018, with nationwide avg. of \$6K

## What is Smart Start?

- Smart Start is organized around 75 nonprofit partnerships across all 100 counties, administering public / private providers of child care & pre-k
- A nonprofit organization, North Carolina Partnership for Children (NCPC) is the overseeing body, serving ~24K children (excluding pre-k assistance)
- 2017-2018 funding of ~\$180M through the Department of Health & Human Services (\$142M) & through charitable donations (\$39M), allocated to the local partnerships based on a statewide formula

## Results have been promising

- Areas served by Smart Start or similar programs saw increased reading & math scores across 3<sup>rd</sup>, 4<sup>th</sup>, & 5<sup>th</sup> grade
- Reduced special education placements by 10% in 3<sup>rd</sup>, 4<sup>th</sup>, & 5<sup>th</sup> grade for Smart Start counties; every \$100 a county spent on Smart Start, special education placements dropped by ~1% across the county
- Counties served by Smart Start found children in 5<sup>th</sup> grade were 13% less likely to be held back

## Why is it successful?

- Smart Start utilizes non-traditional funding & programming streams to build the capacity & improve quality of programming
  - Provides support to care providers to improve state quality rating which are tied to reimbursement rates
  - Seeks out new providers & helps them develop sustainable businesses

## What can we learn for Illinois?

- Public / private partnerships can create non-traditional funding pools to expand access & drive quality improvement
- Community centered administration allows for local programming customization that may better serve that locality



# Pennsylvania

Where they stand out:



Integrated  
systems &  
reporting



Quality

Pennsylvania's Office of Child Development and Early Learning, launched 2007, dedicated to early learning & child care and grouped between the Dept. of Public Welfare & the Dept. of Ed.

Total pre-K funding per child in top quartile at \$7.8K for 2018 vs. nationwide avg. of \$6K. However, only serves 50% of 3 & 4 year olds in state-funded pre-K

In 2002, the state began building a system to aggregate all early childhood care & education data into what is now called the PELICAN data system

## What is PELICAN ELN?

- Pennsylvania's Enterprise to Link Information for Children Across Networks (PELICAN) Early Learning Network (ELN) is a single integrated information system that automates and supports all of Pennsylvania's early learning & education programs
- Joint initiative by the Departments of Public Welfare (DPW) and Education (DOE)
- Collects the following data: Family, Health, referrals, attendance / enrollment, unique child IDs, program information, workforce (e.g. teacher qualifications, benefits, turnover rates), provider, Keystone STARS quality ratings
- Enables administrators to identify trends in workforce characteristics, provider quality, & child attributes to adjust resources and focus to better serve children

## Why is it successful?

- Increased access to care via the automated resource & referral system
  - Makes the process of finding & receiving care easier for families and providers
- Cost savings via the automated child care subsidy eligibility initiative & reductions in duplicate data storage
  - e.g. admin for eligibility application process reduced
- Comprehensive reporting capabilities across early learning & education programs

## What can we learn for Illinois?

- Building a comprehensive system is costly & requires continued maintenance & updates so it is best to anticipate future demands on the system so it can be built to adapt
- Centralized data can help drive more effective programming, reduce inefficiencies & overlap, & save on costs
- Collaborative efforts between DPW & DOE has been successful in maintaining & an integrating information system for early learning & educational programming

# Washington

Where they stand out:



Unified  
governance



Integrated  
systems &  
reporting



Quality



Capacity  
building

In 2019, Washington consolidated all programming from birth to adolescence under unified Department of Children, Youth, & Families

State focuses heavily on quality, scoring 8 / 10 on the NIEER quality benchmark...

...but only provides State-funded pre-K program to 42% of 3 & 4 year olds at or below 185% the FPL

Total pre-K funding per child in top quartile across the U.S. with total spending per child of \$8.8K for 2018, with nationwide avg. of \$6K

## What is Washington's Department of Children, Youth, & Families?

- In 2016, a commission recommended a cabinet level agency be created to oversee the delivery of services to children & families - now named the Department of Children, Youth & Families (DCYF), combining:
  - Children's Administration(CA), Juvenile Rehab (JRA), & Office of Juvenile Justice (formerly under the Department of Social & Health Services)
  - Early education including Pre-K & the licensing and monitoring of child care facilities, (formerly the Department of Early Learning)

## Why is it special?

- The Department of Children, Youth, & Families is the most comprehensive unified model across states covering a child from birth through adolescence
- Focused on preventative vs. reactive methods of caring for at risk children

## What can we learn for Illinois?

- Consolidation effort requires strong support & comprehensive efforts from the governor, state legislature, & state employees
- Success requires an organizational structure that is well defined with clear roles & responsibilities across functions
- A centralized data collection & reporting system is a necessary component of an integrated early care & education network
  - Supports providing care across multiple dimensions (e.g. tracking families across circumstances, age groups, etc.)
- Communicate changes tied to transition as any changes may be seen as directly related to the consolidation (e.g. childcare providers in Washington & updated certification regulations)